



HEALTH AND WELLBEING STRATEGY DELIVERY PLAN APRIL 2012- MARCH 2015

OUTCOME 1: GIVING EVERY CHILD THE BEST START IN LIFE

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OUTCOME ONE: EVERY CHILD HAS THE BEST START IN LIFE

Priority One: Reduce Infant Mortality						
Key Measures	Baseline with Date	Target for March 2013	Target for 2015			
Infant mortality rate PHOF, NHSOF)	4.8 per 1,000 (2008-2010)	No national target				
Early access for women to maternity services	74.6% (2011/12)	80%	90%			
Breastfeeding at 6-8 weeks (PHOF)	71.9% (2011/12)	73%				
% of women smoking at the time of delivery (PHOF)	6.1% (2010/11)	No national target				
Childhood vaccination coverage NB: Annual vaccination coverage is reported at the end of May to the Department of Health and the Health Protection Agency. Therefore the dates given coincide with this reporting.	3 doses of DTaP/IPV+hib given by 1 year = 92.4% 2 nd dose of MMR given by 5 years = 83.1%	95% 84.5%	95% 95%			





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
Provide specialist breastfeeding support groups and offer maternity appointments in the majority of our children's centres.	 Stage 1 Baby Friendly accreditation for Children's Centres and community health services achieved. 	February 2013	Jennifer Alexander (Infant Feeding Co- ordinator)	Stage 1	Green
	2. A breastfeeding supporter available at antenatal and postnatal appointments in children's centres clusters 3 and 4 where breastfeeding rates are low.	April 2014	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	Public Health has commissioned Whittington Health to provide peer supporters to work in the acute trusts and community. To be led by Infant feeding Co- ordinator	Amber
Train frontline staff in the prevention of sudden unexpected death in infancy (SUDI).	1. Annual SUDI seminar held.	June 2013	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	Date set for 26 th June 2013 at North Middlesex Hospital	Amber
	2. Hold one reducing infant mortality workshop in each	September 2013	Ngozi Anuforo (Early Years Strategic	In development	Amber





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
	children's centre cluster as part of children's services forum.		Manager)		
Improve early access to maternity services in particular among Black African	 Seminar on early maternity access for faith leaders and maternity and children's centre staff held. 	December 2012	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	Completed. Event held in January 2013 and attended by over 50 people	Green
African communities.	2. Health equity audit, in particular information specific to Black African women disseminated to all key professionals such as GPs, targeting those in the east of the borough	November 2012	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	Presentations on early access and research with African communities presented to all GP collaboratives. Data received from North Middlesex Hospital for 2012 HEA; awaiting information from Whittington	Green
	3. Early booking toolkit with a focus on faith and health to promote early booking produced	April 2013	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	In development; awaiting report from seminar which will feed	Amber





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
				into toolkit	
	 Posters promoting early booking displayed in key locations e.g. in N17, N15 and N22. 	Ongoing	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	Posters produced in other languages (Lingala, Somali and French) and will be distributed to GPs, pharmacists and other key locations throughout Haringey. Updated English language poster gives details and contact numbers of local hospitals	Amber
	5. Project providing targeted outreach to engage women from black African communities, piloted.	April 2014	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	In development - research with African women, toolkit and DVD currently in development will feed into this project	Amber
	6. Pharmacy campaign promoting early booking completed.	December 2012	Sheena Carr (Senior Public Health Commissioning	Campaign slot booked with pharmacies for	Amber





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
			Strategist, CYP)	April 2013	
	7. Children's centre outreach workers trained to promote early access as part of overall training programme for outreach workers.	October 2013	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	In development	Amber
	8. Haringey's sexual health services to promote early access as part of routine work with clients (cross reference to Teenage Pregnancy section).	April 2014	Vivien Hanney (Teenage Pregnancy Co-ordinator)	'Book early- better for mother and baby' promoted within sexual health publicity materials	Amber
Continue to ensure on-site smoking cessation support in maternity services at the North Middlesex Hospital and Whittington hospitals.	 Promote the Stop Smoking Service through leaflets, posters etc at children's centres, GP surgeries, hospitals and other venues accessed by pregnant women and their families. 	Ongoing	Smokefree Enfield and Haringey	Leaflets to promote the service provided. Service leaflets to be included in all new birth packs.	Amber
	2. Take up data of on-site hospital based smoking cessation support at the North Middlesex and	Ongoing	Smokefree Enfield and Haringey for North Middlesex Hospital.	North Middlesex Hospital clinics are currently run twice a week;	Green





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
	Whittington Hospitals collected.		Smokefree Islington provides support at Whittington Hospital.	Haringey referrals are passed on from Whittington Hospital by Islington.	
	3. Audit completed of the number of staff in all children's centre teams trained in smoking cessation support – levels 1 and 2.	April 2014	Smokefree Enfield and Haringey	Distribution of very brief advice training link rather than Level 1 training.	Amber
	4. All midwives and FNP nurses completed mandatory level 1 training in providing smoking cessation support.	April 2014	Smokefree Enfield and Haringey	Training provided bi-monthly – require the buy-in of department leads to promote this service.	Amber
Continue to improve our information technology (IT) and data reporting	1. The current data extraction solution transferred to the Child Health Information Team (CHIT) in Whittington Health.	March 2013	Helen Donovan (Senior Health Protection Nurse & Immunisation Lead)	Progress and transfer meeting arranged. Completed.	Green
processes for immunisation so that we can accurately report and analyse the coverage and		September 2013	Hester de Graag (<i>Maternity & Child</i> <i>Health Systems &</i> <i>Service Improvement</i> <i>Manager</i>)	Funding arranged until December 2013. Long term data extraction solutions are being looked at.	Amber





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
improve the service we provide.	 System for regular (minimum quarterly) practice support available for data transfer recording and reporting process in place. 	March 2013	Helen Donovan (Senior Health Protection Nurse & Immunisation Lead)	Process in place with Health Intelligence and Public Health Immunisation Lead to scrutinise and monitor practice data and provide appropriate support. Process highlighted as a need ongoing following transition pathway for immunisation lead.	Green
	3. System for undertaking annual Health Equity Audit and practice level performance reports to the CCG in place.	March 2013	Helen Donovan (Senior Health Protection Nurse & Immunisation Lead)	HEA to be completed using 2011/12 data. Health Equity Audit for 2011/12 completed.	Green
		Ongoing	Graeme Walsh (Senior Public Health Information Analyst)	Annual follow up with improved practice specific	





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
				data to review progress against recommendations.	





		Priority Two: Reduce Teenage Pregnancy		
Key Measures	Baseline with Date	Target for March 2013	Target for 2015	
Under 18 conception rate (PHOF)	64.7 (2010)	58.7 (2011)	47.0	

Key Activities	Milestones	By When	By Whom	Progress	RAG Status
Continue to fund support for tracking and supporting vulnerable under 19s	 Service supporting vulnerable under 19s is included in the Contraception and Sexual Health service (CaSH) within the Whittington Health contract. 	June 2012	Vivien Hanney (Teenage Pregnancy Co- ordinator) Susan Otiti (Assistant Director of Public Health)	Completed	Green
	2. Ensure referral process to CaSH is supported within the service specification and contract with BPAS.	June 2012	Abortion AQP Commissioner	Public Health provided information to NHS Commissioner and Abortion AQP Commissioner	Green
	3. Uptake of under 18s referred to this service using hormonal contraception, LARC	September 2012	Abortion AQP Commissioner	Included in monitoring data from Whittington Health. Completed	Green





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
	and registered for C- Card included in monthly teenage pregnancy monitoring data set.			Awaiting confirmation from NHS Commissioner on the BPAS/Abortion AQP contract.	Amber
Continue to increase access to the C-Card scheme (accessible, free condoms).	1. Haringey C-Card scheme integrated into Come Correct Pan London Scheme (including monitoring data reports and website support).	September 2012	Vivien Hanney (Teenage Pregnancy Co- ordinator)	Completed	Green
	 20 Easy Access Points established across Haringey. 	March 2015	Vivien Hanney (Teenage Pregnancy Co- ordinator)	14 outlets/EAPs established as of April 2013	Amber
	3. Come Correct C-Card Stakeholders Network set up in Haringey.	September 2013	Vivien Hanney (Teenage Pregnancy Co- ordinator)	First network event took place on 23rd October 2012. Four events will be held 1 st April 2013 -30 th	Green





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
				March 2014	
	4. 1,000 young people to be registered by partners working in collaboration with Whittington Health.	March 2013	Vivien Hanney (Teenage Pregnancy Co- ordinator)	1997 young people registered as of 8th March 2013	Green
	5. Uptake of under 18s registered for C-Card by non-Whittington Health Contraception and Sexual Health Services included in the monthly teenage pregnancy monitoring data set.	September 2012	Vivien Hanney (Teenage Pregnancy Co- ordinator)	Completed	Green
Ensure young women under 25 have access to free Emergency Hormonal Contraception.	1. "Went too far" poster/advertisement with QR code redeveloped to promote EHC/4YP Community Pharmacy Scheme.	October 2012	Vivien Hanney (Teenage Pregnancy Co- ordinator)	Poster designed and printed and currently being distributed. Adapted for pharmacy window campaign and currently being distributed. Completed	Green





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
	2. Uptake of under 18s using this service included in the monthly teenage pregnancy monitoring data set.	October 2012	Vivien Hanney (Teenage Pregnancy Co- ordinator)	Completed	Green
Involve young people in devising a communication campaign integrating teenage pregnancy, sexual health, substance misuse and domestic violence.	 Short survey on teenage pregnancy and sexual health with a number of targeted groups of young people in Haringey from Hornsey for Girls and the Looked After Team completed. 	June 2012	Vivien Hanney (Teenage Pregnancy Co- ordinator)	Completed	Green
	2. Campaign ideas workshops held with a number of targeted groups of young people including Hornsey School for Girls and the Leaving Care Team.	July 2012	Vivien Hanney (Teenage Pregnancy Co- ordinator)	Completed	Green
	3. Young people were involved in the development and	July 2012	Vivien Hanney (Teenage Pregnancy Co-	Completed	Green





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
	promotion of a Health and Wellbeing mobile app integrating teenage pregnancy, sexual health, substance misuse and domestic violence and healthy eating and exercise.		ordinator)		
	 Use social media to showcase young people's campaign ideas and highlight issues. 	March 2013	Vivien Hanney (Teenage Pregnancy Co- ordinator)	Share the facility set up as part of the young + healthy app and Youthspace facebook and twitter accounts. Completed	Green
Promote sex and relationship education (SRE) through the Healthy Schools programme.	1. A6 booklet 'Shh' A young people's guide to sexual health' updated and distributed to schools, 6 th form colleges, the youth service and other young people's venues across Haringey.	November 2012	Vivien Hanney (Teenage Pregnancy Co- ordinator)	Text and booklet updated. Distribution starts end of April 2013. Completed	Green





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
	2. Schools, parents and professionals supporting young people including those at risk groups (foster carers and Children in Care officers) have access to Speakeasy Training.	March 2013	Vivien Hanney (Teenage Pregnancy Co- ordinator)	Speakeasy training Completed More Training commissioned for 2013/14	Green
	3. Downloads of the Health and Wellbeing mobile app to PSHE and Healthy schools leads in schools and across other young people's settings promoted through Educoms and autumn term meeting.	December 2013	Vivien Hanney (<i>Teenage</i> <i>Pregnancy Co- ordinator</i>) YCPs Youth Space website lead officer	App development completed. Going live mid-April 2013.	Green
Continue the Family Nurse Partnership, which provides intensive support to young first time mothers.	 Quarterly monitoring of current delivery through FNP Board completed 	Quarterly	Sarah Parker (Head of Children's Commissioning)	First Board review with DH lead. Next Board September.	Green
	2. National pilot resourced until September 2013.	June 2012		Confirmed	Green
	3. Commissioning lead for	April 2013		Awaiting guidance	Amber





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
	FNP transferred to the NHS Commissioning Board along with Health Visiting from April 2013 and then transferred to Haringey Council from April 2015.			from NHS CB.	
	 4. Decision made about the future of FNP after the pilot ends. Options include: Maintaining service "as is" post pilot. Resourcing FNP to full demand level. Considering alternatives to FNP in conjunction with current resourcing. 	July 2012		NHS and Council Funding confirmed for "as is" and additional investment for 2013/14 confirmed	Green
	5. Mini young parents' road shows to focus FNP clients on opportunities to access education, employment and training and a range	March 2013	Vivien Hanney (Teenage Pregnancy Co- ordinator)	Mini roadshow held in partnership with Jobs for Haringey and Reed Employment/Troubled Families programme	Green





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
	of health and wellbeing services held in children's centres.			And Triangle CC in July 2012. completed	
	6. Uptake of under 18s in FNP registered for C- Card in the monthly teenage pregnancy monitoring data set.	October 2012	Vivien Hanney (Teenage Pregnancy Co- ordinator)	FNP established as Come Correct C- card scheme outlet providing registration and condoms for FNP clients. Completed	Amber
Continue the 4YP service (a young people-friendly sexual health service) in a range of school-based and non- healthcare settings for young people under 25.	1. Mainstream services and C-Card and condom use, STI screening, HIV testing, use of hormonal contraception, and LARC promoted by 4YP services in a range of settings including FE College, Haringey 6th Form Centre, secondary schools, Youth Offending Service, CYPS/Leaving Care and one off young people's events across the	March 2013	Susan Otiti (Assistant Director of Public Health) Vivien Hanney (Teenage Pregnancy Co- ordinator)	Completed Within the Whittington Health service specification.	Green





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
	borough.				
	2. Uptake of under 18s seen by 4YP who are registered for C-Card included in the monthly teenage pregnancy monitoring data set.	September 2012	Vivien Hanney (Teenage Pregnancy Co- ordinator)	Within the Whittington Health service specification KPI's Completed	Green





Priority Three: Reduce Childhood Obesit			
Key Measures	Baseline with Date	Target for March 2013	Target for 2015
Prevalence of overweight and obesity in 4-5 year olds (PHOF)	21.7% (2011)		
Prevalence of overweight and obesity in 10-11 year olds (PHOF)	36.2% (2011)		

Key Activities	Milestones	By When	By Whom	Progress	RAG Status
Continue the annual National Child Measurement Programme (NCMP).	 Service specification agreed with School Nursing Service to deliver NCMP in 2012/13. 	October 2012	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	Completed	Green
	2. Timetable to deliver NCMP outlining key roles and responsibilities agreed.	October 2012	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	Completed	Green
Raise awareness through the 2012 Director of Public	1. The APHR presented to all council Area Forums.	July 2012	Public Health	Completed	Green
Health Annual Report (APHR) and	2. APHR disseminated to schools and	July 2012	Sheena Carr	Completed	Green





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
through a resident debate.	children's centres.		(Senior Public Health Commissioning Strategist, CYP)		
End the sale of fizzy sugary drinks and junk food from all Council premises; encourage schools to do the same.	1. Utilise the APHR to raise awareness of healthy food and drink to council staff and schools.	April 2013	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	In development. Raised with schools as part of Healthy Schools Programme.	Amber
	2. Number of schools with vending machines monitored as part of Healthy Schools Programme.	September 2013	Sheena Carr (Senior Public Health Commissioning Strategist, CYP))/Vivien Hanney (Teenage Pregnancy Co- ordinator)	In development. questionnaire to secondary schools to be developed to establish baseline.	Amber
Explore all planning avenues to reduce the proliferation of fast food outlets in the borough and work with existing	 Utilise the findings of the evidence review of fast food outlets to influence the development of the development management policy (DMP) 	December 2012	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	Evidence base almost complete; work plan in development. Meetings held with Planning to establish links and process for	Amber





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
outlets to make their food healthier.				feeding into consultation	
	2. Ongoing partnerships developed with Environmental Health and Planning and Licensing departments.		Sheena Carr (Senior Public Health Commissioning Strategist) Planning and Licensing departments	City University London commissioned to undertake fast food and secondary schools study. Work underway and steering group established with all key partners and schools to oversee study. Study expected to be completed September 2013	
Support schools to maintain their Healthy Schools status and achieve an enhanced Healthy Schools status with a focus on childhood obesity.	 50% of schools to achieve maintaining healthy schools status. 	March 2015	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	15% of primary schools and 20% of secondary schools currently have maintaining healthy schools status.	Amber
	 Of the schools that apply for enhanced healthy schools status - 25% of schools to focus on reducing childhood obesity. 	March 2015	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)		Amber





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
Explore the development of "Healthy Provider" status as part of Haringey's Early Years Quality & Accreditation Scheme for PVI childcare and early education providers.	 The current accreditation scheme reviewed and revised. 	July 2013	Theresa Asquith (Senior Advisory Teacher – North Network)	A review of the current Early Years Quality & Accreditation scheme is due to commence in autumn 2012 and a revision of the scheme will seek to align it with elements of the Healthy schools programme.	Green
	2. 20% of PVI achieving "health Provider" status	July 2014			
Offer training to school nurses and other school staff	 The uptake of places for Brief Intervention training monitored. 	March 2013	Sheena Carr (Senior Public Health	The majority of school nurses and health trainers have received	Amber
	2. A further four training sessions commissioned.	April 2013	- Commissioning Strategist, CYP)	the brief intervention training. Over 30 people including GPs, practice nurses, school staff attended training up to end August 2012. Further dates have been set - March, June, September 2013 and uptake is	





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
				good to date. Specific sessions for practice nurses have been commissioned as part of the Primary Care Strategy	
	3. HENRY commissioned to deliver group facilitation training to twelve staff (previously attended two day core training).	April 2013	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	9 facilitators completed the 2 day group facilitation training in November 2012	Green
	4. Let's get healthy with HENRY parent courses provided in children's centre areas with highest rates of childhood obesity	December 2013	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	First parent course completed in March 2013. Evaluation underway but initial reports are very positive. Two courses will take place in May in Northumberland Park and at Triangle Children's Centre. Two courses will also take place in September -venues to be confirmed	Amber





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
	5. Ensure links are made between breastfeeding and reducing obesity as part of breastfeeding training programme to health professionals and children centre staff. Facilitators of breastfeeding support groups to ensure parents are aware of link between breastfeeding and reduced levels of childhood obesity.	Ongoing (Sheena)	Jennifer Alexander (Infant Feeding Co-ordinator)	Links to obesity included in training programme.	Green
Promotion of local leisure facilities and services to children and families.	 Develop existing partnerships with Leisure Services and the school sports partnership to promote physical activity sessions to children and families. 	July 2013	Sheena Carr (Senior Public Health Commissioning Strategist, CYP)	Partnerships established with Leisure Services and School Sports Partnership. These partnerships will be utilised to promote services to families	Amber
Promotion of walking and cycling to schools through the Smarter Travel Programme'	 Cycle training held in all eligible schools to established national standards (eligible schools are those with a Year 6 intake). 	March 2014	CTUK or schools who use the funding to pay for their own trainers	Cycle training held in 37 schools.	Amber
	2. Road Safety project at Assunnah Primary completed.	March 2013	Kazien Consultants	Waiver agreed for project to go ahead.	Amber
	3. Engage with all schools to promote	July 2014	Smarter Travel	18 travel plans	Amber





Key Activities	Milestones	By When	By Whom	Progress	RAG Status
	school travel plans and associated activities and encourage modal shift. 30 schools to have completed travel plans by 2013, remainder by 2014.			completed during 11/12.	





Priority Four: Ensure Readiness for School at							
Key Measures	Target for 2015						
Child development at 2-2.5 years (PHOF)	available from 2014/15						
School readiness (PHOF)	School readiness (PHOF) 53.2% (2011)						

Key activities	Milestones	By When	By Whom	Progress	RAG Status
Increase our focus on interventions targeting conception to age 3.	 Joint (health and early years) training programme, with focus on attachment, development. 	March 2013	Ngozi Anuforo (Early Years Strategic Manager)	Work currently being undertaken to identify programme scope.	Green
	 2-2 ¹/₂ year old developmental checks being undertaken by all early education and childcare providers and needs identified. 	September 2013	Ngozi Anuforo (Early Years Strategic Manager)	An Initial training programme for private, voluntary and independent early education and childcare providers to support 2 year old developmental checks has started. Next phase is to align EYFS and HCP requirements.	Amber
	3. Termly programme of parenting workshops delivered across each children's centre cluster, focused on;	April 2013	Ngozi Anuforo (Early Years Strategic Manager)	A programme for parents has been developed. Further work will focus on staff development and	Green





Key activities	Milestones	By When	By Whom	Progress	RAG Status
	 The Parents as Partners in Early Learning Model Positive behaviour and attachment Language and Communication Emotional wellbeing 			training to support delivery.	
	 New parents groups (targeting 0-18months) offered within children's centres 	April 2013	Ngozi Anuforo (Early Years Strategic Manager)	Work is being undertaken to develop the scope of this provision to be.	Green
Continue to provide the full offer of the Healthy Child Programme (HCP) (a prevention and early intervention programme focused on	1. Children's Centre funding allocation reviewed to link it to agreed measurable outcomes in relation to the Health Child Programme (national guidance, "Core Purpose" of Children's Centres and Payment by Results and [PBR])	September 2013	Ngozi Anuforo (Early Years Strategic Manager)	Early Years outcomes framework is in development and the identification of priorities for commissioning is progressing well.	Green
focused on pregnancy and the first five years of life) to families defined	2. Increased NHS NCL (Haringey) funding allocated to Whittington Health for core Health Visiting service 2012/13.	2012/13 funding agreed.	Sarah Parker (Head of Children's Commissioning)	Completed	Green





Key activities	Milestones	By When	By Whom	Progress	RAG Status
as vulnerable; and work to extend the programme to all children under 5 and their families.					
	3. Whittington Health are able to offer an increased number of Health Visitors' training programmes.	September 2013	Sarah Parker (Head of Children's Commissioning)	Completed	Green
	4. 2013/14 transfer of responsibility for commissioning of Health Visitors to NHS CB within 2013/14 commissioning intention.	April 2013	Sarah Parker (Head of Children's Commissioning)		Amber
	5. Commissioning of health visiting transfers to local authority (Public Health).	April 2015	Sarah Parker (Head of Children's Commissioning)		Amber
Work in partnership with the Whittington Health Early Implementer Site for health visiting to increase the health visiting workforce;	As above	As above	As above		As above





Key activities	Milestones	By When	By Whom	Progress	RAG Status
ensure this programme is aligned with the new Children's Centre service offer.					
Meet our statutory duty to provide early education places for vulnerable 2 year olds.	 250 places developed across a range of early education providers. 	September 2012	Shubi Raymond (Early Years Lead for Vulnerable Children)	250 places achieved.	Green
	2. 700 places developed across a range of early education providers	September 2013	Shubi Raymond (Early Years Lead for Vulnerable Children)	Developing places in schools, also working with childminders to create places; increasing existing places in children's centres and good quality PVIs. Improving quality of other PVIs to enable them to have places.	Amber
Annual monitoring, tracking and	 Annual review of take up of 3 and 4 year free entitlement. 	October 2012	Ngozi Anuforo (Early Years Strategic Manager)	Preparations are currently being made for the annual review.	Green





Key activities	Milestones	By When	By Whom	Progress	RAG Status
analysis of take up of the 3 and 4 year entitlement to 15 hours per week of free early education.	 2. Increase access to, and take up of, the 15 hour per week 3 and 4 year old free entitlement: 80% by September 2012 85% by September 2013 90% by September 2014 Through general publicity campaign and targeted promotion aimed at under-represented groups.	September 2014	Ngozi Anuforo <i>(Early Years</i> <i>Strategic Manager)</i>	The number of 15 hour per week free entitlement places is expected to have increased by September 2012 following the reduction in full time place provision in our school nursery classes.	Amber